

Global Environment Facility Trust Fund

Financial Report

Prepared by the Trustee

Summary of Financial Information

As of September 30, 2016



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Introduction

The information contained in this report is prepared based on financial information as of September 30, 2016.

The Global Environment Facility (GEF) was established in 1994 as an independent financial mechanism for providing grants and concessional funding to cover the incremental or additional costs of measures to assist in the protection of the global environment and to promote environmental sustainable development. Today, the GEF is the largest funder of projects focused on global environmental challenges and a global partnership among 182 countries, international institutions, non-governmental organizations, and the private sector. It provides grants for projects related to the following main areas: (i) biodiversity, (ii) climate change (mitigation and adaptation), (iii) international waters, (iv) land degradation, and (v) chemicals and waste.

The report is produced by the Trustee in accordance with the Trustee's role in the GEF Trust Fund as set forth in Annex B of the GEF Instrument paragraph 4 (b) which states:

"The responsibilities of the Trustee shall include in particular [...] the financial management of the Fund, including investment of its liquid assets, the disbursement of funds to the implementing and other executing agencies as well as the preparation of the financial report regarding the investment and use of the Fund's resources [...]"

This report provides (i) a snapshot of the financial situation of the GEF Trust Fund since its inception to September 30, 2016, and some of the recent developments since the previous report; (ii) the details of financial activities of the GEF Trust Fund; (iii) the status of implementation of the GEF-6 Replenishment; (iv) update on financial reserve and (v) an update on the Trustee special initiative Information Technology Systems (FIF Collaboration Platform).



GEF Trust Fund Financial Summary as of September 30, 2016

Pledges and Contributions

GEF Contributing Participants have pledged SDR 11,582 million (USDeq. 16,606 million)¹ to date, of which SDR 11,541 million (USDeq. 16,545 million) has been confirmed by Donors depositing Instruments of Commitments (IoCs) or Qualified Instruments of Commitment (QIoCs) with the Trustee.

Of this amount, GEF-6 pledges totaled SDR 2,460 million (USDeq. 3,716 million)², of which Donors have deposited SDR 2,440 million or 99% of the amount with the Trustee as IoCs or QIoCs.

Investment Income

As of September 30, 2016, cumulative investment income earned on the GEF Trust Fund balances amounted to USD 1,259 million. The overall investment income projected to be earned over the GEF-6 period is SDR 88 million (USDeq. 134 million). Out of which, the investment income earned over the GEF-6 period amounted to USD 91 million (1.22% investment return). The balance projected to be received is USD 42 million over the rest of the GEF-6 period.

Funding Approvals and Commitments

Cumulative funding decisions (approvals by the GEF Council/CEO) to date amounted to USD 15,760 million net of cancellations and reductions at endorsement amounting to USD 1,184 million and pending decisions of intersessional and Council meetings of USD 12 million. The GEF-6 funding decisions from April 1, 2016 to September 30, 2016 amounted to USD 742 million, including interssional work program of USD 243 million.

Of the total funding decision amount of USD 15,760 million, the cumulative commitments amounted to USD 13,727 million.

Cash Transfers

Cash transfers were made on an as-needed basis to meet projected disbursement requirements. Out of the cumulative commitment of USD 13,727 million including administrative expenses and funding allocations to the GEF Secretariat, upon request, Trustee transferred USD 11,247 million as of September 30, 2016. A balance of USD 2,480 million remains payable as of September 30, 2016.

Funds Held in Trust and Funds Available for Council and CEO Funding Decisions

Funds Held in Trust reflect financial activities related to new donor payments (cash and promissory notes), encashment of promissory notes, investment income, cash transfers, and the revaluation of the balance of promissory notes at month-end. Funds Held in Trust including the reserve amount of USD 150 million as of September 30, 2016 amounted to USD 4,748 million, 27% of which represented unencashed promissory notes.

Funding availability to support Council or CEO decision amounts to USD 86 million as of September 30, 2016. This represents a net decrease of USD 185 million compared to March 31, 2016. The above excludes installments payments from donors amounting to USD eq. 246 million that were received after 1st October 2016.

¹ Does not include co-financing under the GEF Pilot Program.

² Valued based on GEF-6 agreed exchange rates.



1. GEF Trust Fund Summary – Inception through September 30, 2016

Total (in SDR millions)
11,541.15
4.00
16.35
20.45
11,581.95

	Total (in USD millions)
Cumulative Resources (in USD millions)	
Resources received	
Cash Receipts	13,502.88
Unencashed promissory notes	1,275.91
Investment Income earned	1,259.29
Total Resources Received	16,038.08
Resources not yet received	
GEF-6 IoCs not yet deposited	30.89
GEF-5 IoCs not yet deposited	17.62
GEF-4 IoCs not yet deposited	5.58
Installments Receivable from GEF-6 $a/$	1,487.25
Installment Receivables from previous replenishments	136.64
Total resources not yet received	1,677.98
Total Cumulative Resources (A) <i>(in USD millions)</i>	17,716.07
Cumulative Funding Decisions (in USD millions)	
	16 022 50
Approvals by Council and CEO Cancellations and reductions at endorsement	16,932.50
	(1,184.30)
	12 10 /
Pending Decisions of Intersessional and Council Meetings	12.19 b
	12.19 b) 15,760.38
Pending Decisions of Intersessional and Council Meetings	
Pending Decisions of Intersessional and Council Meetings Total Funding Decisions Net of Cancellations (B) (in USD millions)	15,760.38
Pending Decisions of Intersessional and Council Meetings Total Funding Decisions Net of Cancellations (B) <i>(in USD millions)</i> Cumulative Resources Net of Funding Decisions (A) - (B) <i>(in USD millions)</i>	15,760.38
Pending Decisions of Intersessional and Council Meetings Total Funding Decisions Net of Cancellations (B) <i>(in USD millions)</i> Cumulative Resources Net of Funding Decisions (A) - (B) <i>(in USD millions)</i> <u>Funds Available <i>(in USD millions)</i></u>	15,760.38 1,955.68

a/ Excludes installments in promissory notes amounting to USD eq. 246 million received in October 2016.

b/ Excludes October 2016 Work Program of \$302 million.

c/ Excludes the Fx reserve amount of USD 150 million.

Note: Totals may not add up accurately due to rounding



2. Cumulative Resources and Funding Decisions

In USD millions

		<u>Septembe</u>	er 30, 2016		Mar	rch 31, 2016
1. Cumulative Resources			17,716			17,686
Resources not yet received		1,678			1,877	
GEF-6 IoCs not yet deposited with the Trustee	31			31		
GEF-5 IoCs not yet deposited with the Trustee	18			20		
GEF-4 IoCs not yet deposited with the Trustee	6			6		
Installment Receivables from GEF-6 a/	1,487			1,681		
Installment Receivables from previous replenishments	137			140		
Resources received		16,038			15,809	
Cash receipts from installments and encashments	13,503			13,166		
Unencashed promissory notes	1,276			1,412		
Investment Income earned on undisbursed balances of GEF Trust Fund	1,259			1,230		
2. Cumulative Funding Decisions			15,760			15,381
Approvals by Council and CEO	16,932			16,190		
Cancellations	(1,184.3)			(1,087)		
Pending decisions of Intersessional and Council Meetings	12	b/		278	c/	
3. Cumulative Resources Net of Funding Decisions (3 = 1 - 2)		_	1,956		-	2,305
a/ Excludes installments in promissory notes amounting to USD eq. 246 million received	in October 20	16.				
b/ Excludes October 2016 Intersessional Work Program of \$302 million.						
c/ Includes Intersessional Work Program of \$265.42 million submitted in March 2016.						

<u>Note:</u> Totals may not add up accurately due to rounding.

Snapshot of cumulative resources and funding decisions:

- The table above shows total cumulative resources of the GEF Trust Fund and the cumulative funding decisions made since inception of the GEF.
- Of the total cumulative resources of USDeq. 17,717 million, 9% or USDeq. 1,678 million represents resources not yet received. Of these, IoCs not yet deposited with the Trustee totaled USDeq. 54 million, GEF-6 installments receivables amounted to USDeq. 1,487 million, and installment receivables from previous replenishments amounted to USDeq. 137 million.
- Total cumulative net funding decisions amounting to USDeq. 15,760 million represent about 89% of the total cumulative GEF resources.
- As of September 30, 2016, cumulative resources net of funding decisions amounted to USDeq. 1,956 million.



2a. Cumulative Resources

Instruments of Commitment to be Deposited Status as of September 30, 2016									
(in USDeq. millions)									
Amount in									
Contributing		Currency of	Currency of						
<u>Participant</u>	<u>Replenishment</u>	Obligation	Obligation	<u>USDeq.</u>	<u>Percentage</u>				
Nigeria	GEF-4	SDR	4.0	5.6	100.0%				
Total GEF-4 IoCs Not Yet	Deposited			5.6	100.0%				
Greece	GEF-5	EUR	4.4	5.0	28.1%				
Nigeria	GEF-5	NGN	921.9	2.9	16.6%				
Pakistan	GEF-5	PKR	499.6	4.8	27.1%				
Portugal	GEF-5	EUR	4.4	5.0	28.1%				
Total GEF-5 loCs Not Yet	Deposited			17.6	100.0%				
Brazil	GEF-6	USD	15.9	15.9	51.4%				
Russian Federation	GEF-6	USD	15.0	15.0	48.6%				
Total GEF-6 IoCs Not Yet	Deposited			30.9	100.0%				
Total GEF-4, GEF-5 and G	EF-6 IoCs Not Yet Depo	sited		54.1					

• As of September 30, 2016, IoCs to be deposited to Trustee amounted to USDeq. 54.1 million.

- Of this amount, USDeq. 30.9 million represents GEF-6 IoCs, USDeq. 17.6 million GEF-5 IoCs, and USDeq. 5.6 million GEF-4 IoCs.
- Austria's has deposited IoC for GEF-6, which is less by EUR 248,000 when compared to its GEF-6 pledge of EUR 50.53 million.

STATUS OF QUALIFIED INSTRUMENTS OF COMMITMENT (QIOC) UNDER GEF-6

As of September 30, 2016, the following Contributing Participants have deposited QIoCs with the Trustee and are making payment arrangements in accordance with a payment schedule agreed with the Trustee.

Contributing Participant	<u>USD Eq.</u> (millions) a/
Canada	60.62
Finland	31.99
Netherlands	41.77
Norway	40.22
Spain	17.65
United States	318.41
Total	510.66

a/Based on exchange rates as of September 30, 2016.



INSTALLMENT ARREARS BY REPLENISHMENT

As of September 30, 2016, installment arrears under IoCs and QIoCs deposited with the Trustee amounted to USDeq. 136.6 million, representing arrears under GEF-1, GEF-2 and GEF-3.

			Installment	
Countributing			Receivable	USD eq.
Participant	Repl.	Currency	Amount	(millions)
Egypt	GEF-1	SDR	0.5	0.7
United States	GEF-2	USD	135.0	135.0
Nigeria	GEF-3	SDR	0.7	0.9
				136.6

RESTRICTED RESOURCES

Restricted resources represent funds received from Contributing Participants but not available for funding decisions by the GEF Council and the GEF CEO.

As of September 30, 2016, restricted resources amounted to USD 150 million for financial reserves. Approximately 70% of the installment receivables, unencashed notes balances and IOCs not yet deposited are in non-USD currencies. The significant strengthening of the US dollar against all major currencies over the past year would negatively impact the estimated value of cash available for making the payments against the approved funding decisions. The Trustee closely monitors the currency exchange rate movement and determines adequate reserve³ levels. The Trustee is currently evaluating measures to address the financial risk to the GEF arising out or exchange rate movements.

³ Please refer to section 5 for an update on the financial reserve and foreign exchange rate risk.



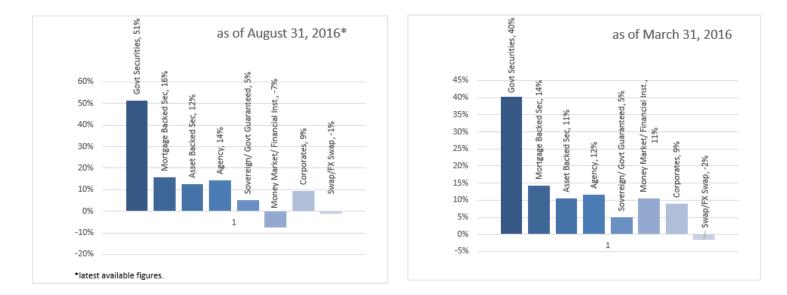
2b. Asset Mix and Investment Income

The undisbursed cash balance of the GEF Trust Fund is maintained in a commingled investment portfolio ("Pool") for all trust funds managed by IBRD. The Pool is managed actively and conservatively with capital preservation as the over-arching objective.

ASSET MIX

GEF Trust Fund assets are invested across three of the World Bank Trust Fund's investment model portfolios, ("Model portfolio 0" for short term working capital needs, "Model portfolio 1" with an investment horizon of one year, and "Model portfolio 2" with a broader investment universe and an investment horizon of three years). The investment objectives for the GEF Trust Fund are to optimize investment returns subject to preserving capital and maintaining adequate liquidity to meet foreseeable cash flow needs, within a conservative risk management framework⁴. While future returns will depend on market conditions, the Trust Fund Investment Pool portfolio is actively monitored and adjusted to preserve donor funds over the investment horizons. Over shorter periods, however, market volatility may result in negative actual or 'mark-to-market'⁵ returns. Overall, the GEF Trust Fund cumulative returns have been driven by its investment in longer-term tranches, which may be exposed to higher volatility in returns over shorter periods, but are expected to have higher returns over longer periods.

By asset class, the largest allocations are to government securities, mortgage backed securities, agency, and asset backed securities.



⁴ Risk tolerance is defined as the expected maximum loss, as measured by the Conditional Value-at-Risk (CVaR), at the portfolio's investment horizon, not to exceed 1% at portfolio's investment horizon, with 99% confidence.

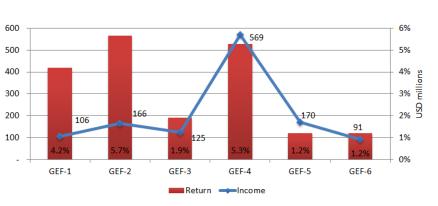
⁵ Mark-to-market returns or losses represent unrealized returns or losses reported via accounting entries rather than the actual sale of a security.



Trust Fund

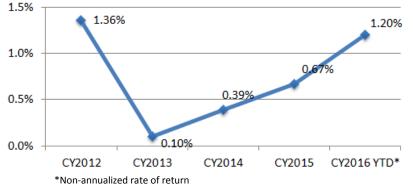
INVESTMENT INCOME

The total amount of investment income earned since the beginning of GEF Pilot phase is USD 1,259 million. Since the beginning of the GEF-6 replenishment period (July 30, 2014 to September 30, 2016), USD 91 million has been earned (representing 1.2% average return).



INVESTMENT RETURNS

GEF Trust Fund investment returns remained modest for first three quarters of calendar year 2016 with a cumulative return of 1.2%. The investment portfolio maintained a defensive stance over the period, in terms of smaller risk positioning and shorter time horizons, in an environment of lingering volatility and reduced liquidity. Supranational and sovereign agencies performed well over the quarter as near term risks associated with Greece abated.



Returns are expected to be modest going forward as the risk of rising market yields remains elevated, with an adverse effect on total portfolio returns due to lower bond prices.

DIVERSIFICATION OPPORTUNITIES

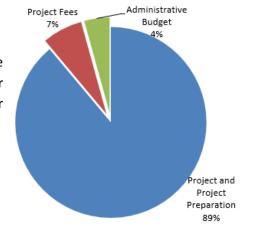
As a gradual move to higher interest rates in the coming years is expected, the outlook for fixed-income investments continues to be for modest returns, as further increases in market interest rates would result in further unrealized (i.e., mark-to-market) losses for fixed income returns in general. To provide more diversity of investment choices, a new model portfolio (model portfolio 4) is being offered by World Bank to eligible trust funds. Model portfolio 4 would feature a five-year investment horizon with a capital preservation constraint over the same horizon and include a limited allocation to equities. A review of the GEF's investment management strategy, including the impact of including an allocation to model portfolio 4, indicates that GEF would benefit from such diversification of investment. The Council reviewed the investment options presented at its 51st meeting and requested the Trustee to explore Environmental, Social and Corporate Governance (ESG) risks and opportunities for the GEF Trust Fund investment portfolio and revert with options to this effect at its 52nd meeting in June 2017.



2c. Funding Decisions, Trustee Commitments and Cash Transfers to Agencies

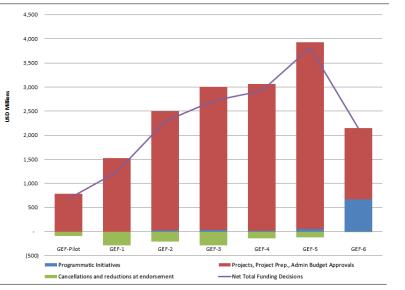
CUMULATIVE FUNDING DECISIONS

Since inception to September 30, 2016 funding approvals made by the Council and CEO totaled USD 16,932 million, of which 89% was approved for Projects and Project Preparation activities, 7% for Agency Fees and 4% for Administrative budgets.



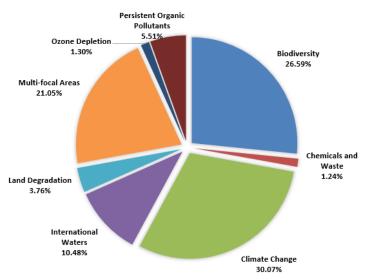
FUNDING DECISIONS BY REPLENISHMENT

Funding decisions by replenishment show the cumulative Project/Program funding decisions of USD 15,748.19 million net of cancellations and reductions at endorsement, and excluding pending decisions on intersessional and Council meetings. Cumulative funding cancellations and reductions at endorsement totaled USD 1,184.3 million.



FUNDING DECISIONS BY FOCAL AREA

Funding decisions by Focal Area show cumulative funding decisions for projects only, and exclude fees. Projects in the areas of biodiversity and climate change represent approximately 57% of the cumulative funding approved to date.



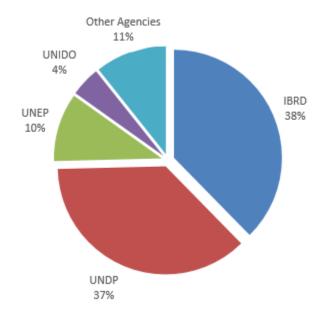


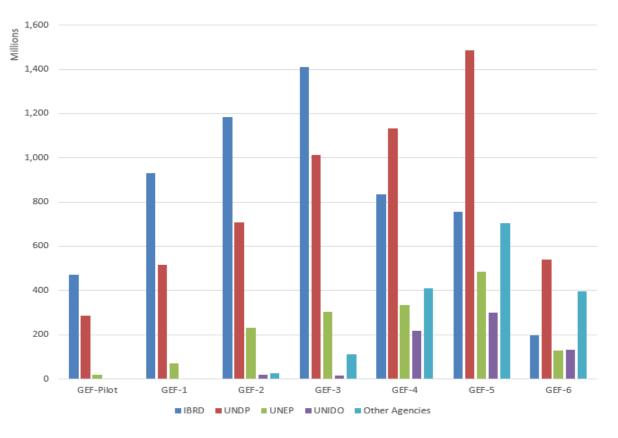
FUNDING DECISIONS BY AGENCY

75% of the cumulative approvals for projects (including related fees) were for implementation by IBRD and UNDP. UNEP's share of the total is 10%, UNIDO's is 4%, while the remaining Agencies implemented 11% of the funding.

The Agencies' share of funding approvals changes over time. IBRD's share fell from 61% in the GEF Pilot to 20% in GEF-5. UNDP's share increased from 37% in the GEF Pilot to 40% in GEF-5. UNEP's share increased from 2% in the GEF Pilot to 13% in GEF-5. The combined share of other Agencies increased from 1% in GEF-2 to 19% in GEF-5.

In GEF-6, UNDP's share is equivalent to 39% of funding decisions as of September 30, 2016.



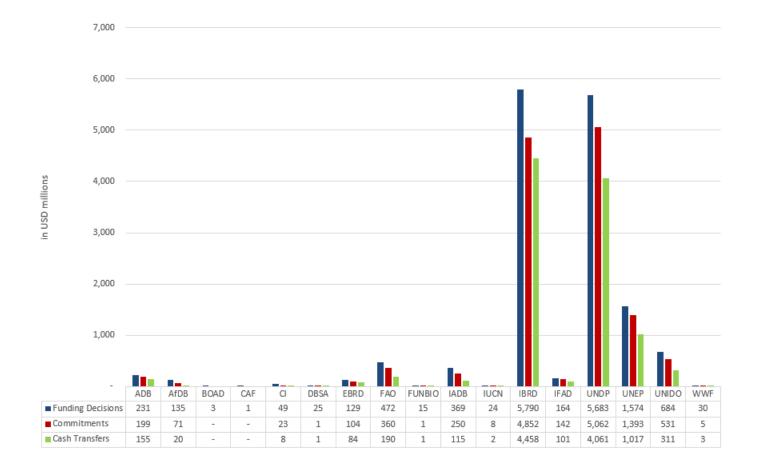




FUNDING DECISIONS, TRUSTEE COMMITMENTS AND CASH TRANSFERS TO AGENCIES

Funding Decisions by Trustee Commitments and Cash Transfers show the cumulative commitments and cash transfers to the GEF Agencies since inception.

As of September 30, 2016, cumulative funding decisions to Agencies comprising of Projects, Project Preparation Grants, and Agency Fees excluding administrative expenses and funding allocations to the GEF secretariat totaled USD 15,378 million. Of this amount, USD 13,003 million had been committed following the approval or endorsement by the GEF CEO. At the request of Agencies, a total amount of USD 10,526 million had been transferred.





3. Funding Availability

In USD millions

	As of Sep 30, 2016 (a)		As of Mar (b		Chan (a) - (0
	(a))	(d) - (
1. Funds Held In Trust		4,748		4,919		(171)
a. Cash and investments	3,472		3,507		(35)	
b. Unencashed promissory notes	1,276 a/		1,412		(137)	
2. Restricted Funds		150		150		-
a. Deferred Contribution in respect to the pro rata right	-		-		-	
b. Pre-paid Contributions	150		-		150	
c. Reserve to cover foreign exchange rate fluctuations			150		(150)	
3. Funds Held in Trust with no Restrictions (3 = 1 - 2)		4,598		4,769		(171)
4. Approved Amounts Pending Cash Transfers to Agencies		4,512		4,498		13
a. Trustee committed	2,481		2,360		120	
b. Approved by Council but not yet CEO Endorsed	2,019		1,860		159	
c. Requested amounts for financing pending decision	12 b/		278 c/		(265)	
5. Funds Available to Support Council or CEO Decisions (5 = 3 - 4)		86		271		(185)
a/ Excludes installments in promissory notes amounting to USD eq. 246 milli	on received in O	ctober 2016.				
b/ Excludes October 2016 Work Program of \$302 million.						
c/ Includes Intersessional Work Program of \$265.42 million submitted in Ma	rch 2016.					

<u>Note:</u> Totals may not add up accurately due to rounding.

Highlights for the period April 1, 2016 through September 30, 2016:

- *Funds Available to support Council or CEO Decisions* decreased by USDeq. 185 million over the prior reporting period as a result of:
 - A decrease in *Funds Held in Trust* by USD eq. 171 million resulting from:
 - Decrease in Cash installment receipts compared to cash transfers to agencies,
 - Decrease in Encashment of promissory notes, changes in values of promissory note balances and deposits of new promissory notes.
 - Increase in **Approved Amounts Pending Cash Transfers to Agencies** by USD 13 million.



4. GEF-6 Specific Funding Decisions

In USD r	nillions
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1.	Target Replenishment Funding					4,433	
2.	Projected Available Resources during the GEF-6 Period						
	Estimated Funds Available to Support Council	or CEO Financing	Decisions		86		
		Potential Amount Available	of which Projected to be Available				
	Receivables				1,624		
	Arrears	137	137				
	Installments due in FY17	784	784				
	Installments due in FY18	698	698				
	Installments due in FY19	5	5				
	Release of Restricted Contributions				-		
	Deferred Contributions	-	-				
	Pre-paid Contributions	-	-				
	IoCs not yet Deposited with the Trustee				54		
	GEF-6	31	31				
	Previous Replenishments	23	23 43				
	Projected Investment Income	43			43		
	Total	1,721	1,721				
3.	GEF-6 Specific Funding Decisions				_	2,066	
	Approvals by Council				1,945		
	Projects and Fees			1,100			
	Admin. Budget			61			
	Special Initiatives			-			
	Programmatic Initiatives			784			
	Approvals by CEO				123		
	Projects and Fees (MSPs. EEAs)			89			
	Project Preparation Activities and Fees			33			
	Net Changes to Initial Approvals			(2)	(2)		
	Pending decisions on Intersessional and Counc Projects, Fees, Admin Budget, Special Initia	-	atic Initiatives		-		
1.	GEF-6 "Envelope" as of September 30, 2016 (4 = 2 + 3	3)				3,873	
5.	Excess or (Shortfall) as Measured Against the Target					(560)	

<u>Note:</u> Totals may not add up accurately due to rounding.



Highlights as of September 30, 2016:

- *Projected Available Resources* through the end of the GEF-6 period amounted to USD 3,873 million.
- The value of projected resources to be available is based on the following assumptions:
 - Some of the Arrears from previous replenishments are paid;
 - All GEF-6 IoCs are received and paid in full during the remaining GEF-6 period.
- o *GEF-6 Funding Decisions* amounted to USD 2,066 million.
- The **Target Replenishment Funding** amount represents the targeted new resources as agreed by Contributing Participants during replenishment discussions; it includes the carryover of arrears, deferred contributions, and paid-in funds not yet set aside.
- The estimated shortfall of the GEF-6 Envelope Value as measured against the Target Replenishment totals USD 560 million due to the revaluation of contribution receivables, unencashed promissory notes and the IoCs yet to be deposited with the Trustee. The change is due to the significant strengthening of the US dollar against all major currencies between the time the GEF-6 reference FX rates were set, and the FX rates as of September 30, 2016. The magnitude of this estimated shortfall is continually shifting with changes in the value of the US dollar against all other major currencies. As of September 30, 2016 for instance the estimated shortfall stood at approximately USD 560 million and as of March 31, 2016 the shortfall was USD 616 million. In order to provide a sense of the impact that a change in the US dollar has on the Envelope Value of GEF-6, the following two scenarios are included below: (i) Scenario A a 5% appreciation in the USD, and (ii) a 5% depreciation in the USD versus all other currencies between September 30, 2016 and the end of the GEF-6 replenishment period. These scenarios are presented for information purposes only and do not in any manner reflect the Trustee's view of the foreign exchange rate movement going forward.



Trust Fund

	Scenario Analy	sis of Estimated Status as of Sept (in USDeq.	ember 30, 20		velope			
	Scenario A: 5% USD Appreciation Scenario B: 5% USD D							preciation
1. Target Replenishment Funding a/				4,433				4,433
2. Projected Available Resources during the	GEF-6 Period		_	1,696				1,929
Estimated Funds available to support Counci	l or CEO Financing Potential	Decisions of which	25		Potential	of which	153	
	Amount Available	Projected to be Available			Amount Pr Available	ojected to be Available		
<u>Receivables</u>			1,574				1,679	
- Arrears b/	137	137			137	137		
- Installments due	1,438	1,438			1,542	1,542		
IoCs not yet Deposited with the Trustee			53				54	
GEF-6 c/	31	31			31	31		
Previous Replenishments d/	22	22			23	23		
Projected Investment Income	43	43	43		43	43	43	
Total	1,671	1,671			1,776	1,776		
3. GEF-6 Specific Funding Decisions				2,066			_	2,066
4. GEF-6 "Envelope" as of September 30, 20	L6 (4 = 2 + 3)		_	3,762				3,995
5. Excess or (Shortfall) as Measured Against	the Target in Line	21(5=4-1)		(672)				(438

5. Update on Financial Reserve and Foreign Exchange Risk

The Trustee's commitments to GEF Agencies are made in US dollars in part against non-USD promissory notes (PN) that are encashed over a longer period. There may be considerable foreign exchange movements on future encashments of those PNs, thereby posing a risk of Trustee's inability to meet its legal obligations in making payments to the GEF Agencies against the commitments. Significant appreciation of the US Dollar since the start of GEF-6 relative to other major currencies has resulted in a significant shortfall in the GEF's current funding availability. In order to manage this risk and mitigate any negative impact of foreign exchange volatility on the level and predictability of funding available for GEF programing, the Trustee holds a defined level of financial reserve estimated at approximately 15% of unencashed promissory notes used for commitment purpose. The financial reserve amount is USD 150 million and will continue to be closely monitored and adjusted as needed to insulate the GEF from adverse exchange rate fluctuations without unduly constraining the programming ability of the GEF.



6. Update on the development of the FIF Collaboration Platform

The FIF Collaboration Platform ("the FIF Platform") is a World Bank ("Bank") sponsored information technology ("IT") initiative to support the operations of program management for Financial Intermediary Funds housed in the Bank. It is intended to provide a common but configurable secure database and web-space for in-house FIF secretariats, such as the GEF, to support its business processes, including (i) internal and external communications and workflows related to program management, (ii) data collection and management, (iii) information analytics and reporting (milestones, results, etc.), and (iv) document management (storage, archiving, etc.). To ensure robust edit checks and controls, the FIF Platform will ensure integration, where required, with the Trustee's business system and general ledger, which is SAP. Secure, electronic integration between the FIF Platform and SAP will help ensure consistency and correctness in reporting, including FIF financial statements prepared by the Bank, and provide clarity and transparency across the entire project life cycle and other business processes, including those of the Trustee.

As a next step, GEFSEC is developing an operations portal for processing GEF projects, under the guidance of Banks' IT group. This portal would align with, and build on, key functionalities already developed in the FIF platform, to ensure that the GEF has at its disposal a suite of specific applications needed to support its day-to-day operational needs. The GEF Secretariat and the Trustee are collaborating to develop a work-plan for the development of this portal.